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7 **BEFORE THE ARIZONA CORPORATION COMMISSION**

8 KRISTIN K. MAYES, Chairman
9 GARY PIERCE
10 SANDRA D. KENNEDY
11 BOB STUMP
PAUL NEWMAN

12 IN THE MATTER OF THE APPLICATION
13 OF SOLARCITY FOR A DETERMINATION
14 THAT WHEN IT PROVIDES SOLAR
15 SERVICE TO ARIZONA SCHOOLS,
GOVERNMENTS, AND NON-PROFIT
16 ENTITIES IT IS NOT ACTING AS A
PUBLIC SERVICE CORPORATION
17 PURSUANT TO ART. 15, SECTION 2 OF
THE ARIZONA CONSTITUTION

Docket No. E-20690A-09-0346

**NOTICE OF FILING TESTIMONY
OF WESTERN RESOURCE
ADVOCATES**

18
19 Western Resource Advocates ("WRA"), through its undersigned counsel, hereby
20 provides notice that it has this day filed the written testimony of David Berry in
21 connection with the above-captioned matter.

22 / / /

23 / / /

24 / / /

Arizona Corporation Commission

DOCKETED

SEP 30 2009

FILED
mn

1 RESPECTFULLY SUBMITTED this 30th day of September, 2009.

2 ARIZONA CENTER FOR LAW IN
3 THE PUBLIC INTEREST

4 By 

5 Timothy M. Hogan

6 202 E. McDowell Rd., Suite 153

7 Phoenix, Arizona 85004

8 Attorneys for Western Resource

9 Advocates

10
11 ORIGINAL and 13 COPIES of
12 the foregoing filed this 30th day
of September, 2009, with:

13 Docketing Supervisor

14 Docket Control

15 Arizona Corporation Commission

16 1200 W. Washington

17 Phoenix, AZ 85007

18 COPIES of the foregoing
19 electronically served this
30th day of September, 2009 to:

20 All Parties of Record
21
22
23
24
25

BEFORE THE ARIZONA CORPORATION COMMISSION

COMMISSIONERS

KRISTIN K. MAYES, Chairman
GARY PIERCE
PAUL NEWMAN
SANDRA D. KENNEDY
BOB STUMP

IN THE MATTER OF THE APPLICATION
OF SOLARCITY CORPORATION FOR A
DETERMINATION THAT WHEN IT PROVIDES
SOLAR SERVICE TO ARIZONA SCHOOLS,
GOVERNMENTS, AND NON-PROFIT ENTITIES
IT IS NOT ACTING AS A PUBLIC SERVICE
CORPORATION PURSUANT TO ART. 15,
SECTION 2 OF THE ARIZONA CONSTITUTION.

DOCKET NO. E-20690A-09-0346

Testimony of

David Berry

Western Resource Advocates

September 30, 2009

Testimony of David Berry
Docket No. E-20690A-09-0346

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Qualifications of David Berry	DB-1
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1 **Introduction**

2
3 Q. Please state your name and business address.

4
5 A. My name is David Berry. My business address is P.O. Box 1064, Scottsdale, Arizona 85252-
6 1064.

7
8
9 Q. By whom are you employed and in what capacity?

10
11 A. I am Senior Policy Advisor for Western Resource Advocates.

12
13
14 Q. Please describe Western Resource Advocates.

15
16 A. Founded in 1989, Western Resource Advocates (WRA) is a non-profit environmental law
17 and policy organization dedicated to restoring and protecting the natural environment of
18 the Interior American West. We have developed strategic programs in three areas: water,
19 energy, and lands. We meet our goals in collaboration with other environmental and
20 community groups and by developing solutions that are appropriate to the environmental,
21 economic and cultural framework of the region. Western Resource Advocates has been
22 involved in Arizona utility regulatory issues for about 20 years.

23
24
25 Q. What are your professional qualifications for presenting testimony in this docket?

26
27 A. Exhibit DB-1 summarizes my qualifications.

28
29
30 Q. What is the purpose of your testimony?

31
32 A. My testimony sets forth reasons that SolarCity is not a public service corporation when it
33 offers solar service agreements.

34
35
36 **SolarCity's Request**

37
38 Q. What is SolarCity requesting in this docket?

39
40 A. SolarCity is requesting that the Commission find that, when SolarCity enters into a solar
41 services agreement with a tax-exempt entity, SolarCity is not a public service corporation.
42

1
2 Q. SolarCity included in its filing a copy of its contract to provide solar services to the
3 Scottsdale Unified School District. Please summarize the solar service agreement provided
4 in SolarCity's application.
5

6 A. According to the contract included in its petition, SolarCity will provide the financing,
7 design, development, and operation of a 399.6 kW (DC) photovoltaic (PV) system at
8 Coronado High School. The PV system is expected to produce about 712,000 kWh per year.
9 The customer pays \$0.11 per kWh for electricity generated by the PV system over a 15 year
10 period. The parties may agree to extend the term of the contract. The customer also has
11 the option to purchase the PV system at specified times. The customer takes title to the
12 electricity the instant it is generated. A second similar contract for Desert Mountain High
13 School is described in Staff's memorandum filed in this docket on August 14, 2009. The
14 Desert Mountain project is 968 kW.
15
16

17 Q. Would other solar service agreements with other customers be priced the same way?
18

19 A. Broadly speaking, yes. However, the specific price would reflect the cost of the system, the
20 applicability of various tax incentives, the amount of the utility incentive, and perhaps other
21 factors. The price may or may not be the same in every year, but the contract would specify
22 the price in each year or the formula for calculating the price in each year.
23
24

25 Q. From the perspective of the purchaser, what benefits do solar service agreements provide?
26

27 A. Distributed solar energy projects provide economic benefits and environmental benefits.
28

29 The two contracts described in Staff's memorandum provide hedges against uncertain
30 future rate increases by SRP or APS. The hedging aspect of the solar service agreements is
31 evident when examining the spreadsheet attachments in Staff's August 14, 2009 filing in
32 this docket. Future utility prices over the multi-year contract period are uncertain but the
33 solar service agreements have a fixed price. The schools and SolarCity prepared analyses of
34 the solar energy price under assumptions about future utility rates and the schools
35 concluded that a fixed price of \$0.11 per kWh for solar energy was an acceptable hedge
36 against future utility rate increases. More generally, Mayor Gordon's letter filed in this
37 docket on September 8, 2009 recognizes the hedge value of solar service agreements.
38

39 Solar service agreements enable the consumer to obtain electricity from photovoltaic or
40 other solar resources. These resources typically emit no pollutants into the atmosphere in
41 contrast to power generated from coal or gas-fired generators by utilities. Moreover, solar
42 resources located on the customer's premises require little or no water in contrast to typical

utility steam generation technologies. Thus, the consumer can meet part of his or her demand for electricity with clean energy resources.

Market for Distributed Photovoltaic Systems

Q. How much photovoltaic generation capacity is there in Arizona and in other states?

A. The table below compares Arizona photovoltaic installations with those in other southwestern states and the US.¹ Note that some of the installations are not at customer sites but are central station projects that provide power directly to a utility. As of the end of 2008, there were about 25 MW of photovoltaic installations in Arizona, of which 6.4 MW were installed in 2008. The average nonresidential photovoltaic installation in 2008 was about 110 kW and the average residential installation was about 4.9 kW.²

State	Total Grid Connected Photovoltaic Installed Capacity 2008 (MW DC)	Grid Connected Photovoltaic Capacity Additions in 2008 (MW DC)
Arizona	25.3	6.4
New Mexico	1.0	0.6
Colorado	35.7	21.7
Utah	0.2	-
Nevada	34.2	14.9
California	528.3	178.7
US	792	289.8

Q. Please compare the agreement SolarCity proposes to offer and distributed energy services offered through other types of arrangements.

A. In the solar energy industry, services from distributed solar energy projects may be offered to customers in a variety of ways. For example, the customer may simply purchase the equipment, perhaps with financing. Or the customer could lease the solar energy equipment. Or a customer may enter into a purchased power agreement with a seller. The Lawrence Berkeley National Laboratory defines a purchased power agreement as a third-party ownership structure in which the site host neither owns nor leases the PV system, but instead agrees to buy all of the electricity generated by the system for a specified term.³ The solar service agreement offered by SolarCity is a purchased power agreement.

¹ Larry Sherwood, *U.S. Solar Market Trends 2008*, Interstate Renewable Energy Council, July 2009, pp. 7 & 16.

² Larry Sherwood, *U.S. Solar Market Trends 2008*, Interstate Renewable Energy Council, July 2009, p. 5.

³ Mark Bolinger, *Financing Non-Residential Photovoltaic Projects: Options and Implications*, Lawrence Berkeley National Laboratory, LBNL-1410E, January 2009, p. 17.

1
2 In each of these cases, and in variations on them, the technology and equipment are the
3 same. The differences arise from payment and ownership arrangements. Customers may
4 or may not purchase maintenance service from the seller.
5

6
7 Q. Are purchased power agreements widely used in the solar industry?
8

9 A. Yes. According to the Interstate Renewable Energy Council (IREC), nearly all of the larger
10 installations and many medium size non-residential installations use purchased power
11 agreements and at least one company offers purchased power agreements for residential
12 customers.⁴
13

14
15 Q. Does the Commission typically regulate the price of distributed energy equipment
16 purchased by a customer, such as a rooftop PV system?
17

18 A. No. Many homeowners and businesses have purchased rooftop PV systems throughout
19 Arizona and, to my knowledge, the Commission has not attempted to regulate the price of
20 this equipment.
21

22
23 **Distributed Solar Energy Systems and the Commission's Renewable Energy Standard**
24

25 Q. How does this case relate to the Commission's policies regarding renewable energy?
26

27 A. The Commission's Renewable Energy Standard (A.A.C. R14-2-1801 *et seq.*) requires electric
28 utilities to meet certain goals regarding central station and distributed renewable energy
29 production. The type of financial arrangement used by SolarCity is an attractive approach
30 for installing distributed photovoltaic energy projects on the premises of tax exempt entities
31 such as schools, nonprofit organizations, and government agencies. Purchased power
32 agreements for distributed solar energy would help utilities meet their distributed energy
33 requirements under the Renewable Energy Standard.
34

35 However, Mr. Rive testified (response to question 25) that regulation is likely to drive out
36 numerous, if not all, solar energy providers from Arizona. Mr. Rive states that SolarCity's
37 profits and its investors' returns would suffer, causing them to look outside Arizona for
38 investments. Customers would then have to evaluate other, less financially favorable, ways
39 of obtaining solar energy on their premises. Consequently, it will be more difficult or more

⁴ Larry Sherwood, *U.S. Solar Market Trends 2008*, Interstate Renewable Energy Council, July 2009, p. 4.

1 expensive for utilities to meet their distributed energy requirements for renewable
2 resources under the Renewable Energy Standard.

3
4
5 Q. Please explain why it would be more difficult or expensive for utilities to meet their
6 distributed renewable energy requirements.

7
8 A. Solar service agreements are attractive because they provide financing for the customer
9 who then does not have to pay for the distributed renewable energy facility up-front.
10 Moreover, for those customers who would not be eligible for tax incentives (such as public
11 schools), the solar service agreements provided by SolarCity incorporate the effects of the
12 tax incentives and lower the cost to the customer. In the absence of solar service
13 agreements, customers will have to look to other ways to acquire on-site renewable energy
14 such as an outright purchase of the facility, leasing, or finding alternative financing.⁵ These
15 options are likely to either require large up-front payments which make distributed
16 renewable energy less attractive, or may not have such favorable payment structures
17 because they do not incorporate the effects of tax incentives. Consequently, the higher
18 cost of distributed renewable energy projects will reduce the quantity of distributed
19 renewable energy projects purchased. To offset the decline in demand, utilities will have to
20 offer larger incentives to meet their renewable energy requirements.

21
22
23 **Solar Service Agreements and Public Service Corporations**

24
25 Q. Does the fact that SolarCity charges per kWh for photovoltaic energy mean that it is a public
26 service corporation?

27
28 A. No. The Corporation Commission typically sets rates per kWh consumed but there is no
29 requirement that it do so. It could set rates based on expected demand and authorize only
30 a monthly service charge, for example. Street lighting service is often provided in this way.
31 As another example, landline phone service in Arizona is typically priced as a monthly
32 service charge unrelated to the minutes of calling. Looking at how SolarCity structures
33 charges for its service is irrelevant to whether it is a public service corporation. Charging for
34 service tells us nothing about whether a company is a public service corporation -- all
35 suppliers charge for their services, regardless of what industry they are in.

36
37

⁵ Financing the project would likely involve payments to the lender regardless of how well the project performs. This contrasts with solar service agreements in which payments depend on the performance of the distributed energy system.

1 Q. What factors should be considered in determining whether SolarCity is a public service
2 corporation?

3 A. I reviewed the factors considered in previous disputes about whether a company is a
4 public service corporation.⁶ My review considered economic and related factors and
5 was not a legal review. Factors to be considered in determining whether a company
6 is a public service corporation are: dedication of private property to public use, a
7 public interest in the service, the essential nature of the service, monopoly pricing,
8 the presence of uninformed customers, and an obligation to serve all or nearly all
9 requests for service.

10 Use of solar service agreements does not imply that the provider is a public service
11 corporation as explained below.

- 12
13 • **Absence of dedication of private property to public use.** The public does not use a
14 photovoltaic system installed on a customer's property. A customer-sited solar
15 energy facility primarily serves only that customer and may only incidentally sell
16 excess generation back to the utility.
17
- 18 • **Absence of a public interest in customer-sited distributed energy projects.** A
19 characteristic of a public service corporation is that its activities require
20 governmental control of its rates, charges and methods of operation. There is a long
21 history of public interest in the production and sale of electricity from central station
22 generation resources and in the transmission and distribution of that electricity.
23 However, there is little public interest when an individual customer obtains some of
24 his or her electricity via a generation facility located at the customer's premises. The
25 service affects only the customer on whose premises the distributed energy project
26 is located. The service is provided primarily for the benefit of the property owner,
27 not for the general public.⁷ Thus, no governmental control of the price and method
28 of operation is required.
29
- 30 • **Non-essential nature of the service.** Regulation of public service corporations is
31 intended to preserve and promote those services which are indispensable to large
32 segments of the population. While furnishing electricity through a network of
33 generators, transmission facilities, and distribution facilities may be regarded as an

⁶ The cases I reviewed are: Trico Electric Cooperative v. Corporation Commission, 86 Ariz. 27; 339 P. 2d 1046; 1959. General Alarm v. Underdown, 76 Ariz. 235; 262 P. 2d 671; 1953. Natural Gas Service Co. v. Serv-Yu Cooperative, 70 Ariz. 235; 219 P. 2d 324; 1950. Southwest Gas Corp. v. Arizona Corporation Commission, 169 Ariz. 279, 818 P. 2d 714 (App. 1991). Phelps Dodge Corp. v. Ariz. Elec. Power Coop., Inc., 207 Ariz. 95, 83 P. 3d 573 (App. 2004). Southwest Transmission Cooperative v. Arizona Corporation Commission (1 CA-CV 05-0369, 2006).

⁷ Environmental benefits would also affect others.

1 essential service, a grid-connected consumer does not have to obtain solar electric
2 services provided by facilities located on-site in order to function. Rather than
3 seeking essential services, that customer could be seeking a hedge against higher
4 utility rates or seeking energy resources with little or no environmental impact.
5

- 6 • **Absence of a monopoly.** A fundamental reason for regulating the sale of electricity
7 to retail consumers is that the sellers have been considered to be "natural
8 monopolies." A natural monopoly occurs when one firm can supply all the demand
9 in a market at a price lower than two or more firms can. This situation can arise
10 from economies of scale.⁸ In the case at hand, there are multiple companies
11 marketing and supplying distributed generation from renewable energy resources.
12 SolarCity is one such company. These companies operate in regional, national, or
13 international markets and compete with each other.⁹ They are not in a position to
14 monopolize the Arizona market in distributed generation or central station
15 generation and there are no large barriers to entry into the market, except perhaps
16 the threat of rate regulation. There is no evidence that competition might lead to
17 abuse detrimental to the public interest that could be remedied by rate regulation.
18
- 19 • **Informed customers.** One reason for regulation of public service corporations may
20 be that consumers are uninformed. In this instance, school district managers,
21 government agencies, and other tax exempt entities are, in general, capable of
22 comparing options for distributed energy resources as well as the many other inputs
23 into their activities. The school district managers entering into the solar service
24 agreements with SolarCity conducted their own analyses of the benefits of the solar
25 service agreements. There is no reason to suppose that they need regulatory
26 assistance in bargaining with competing suppliers of distributed energy facilities.
27
- 28 • **No obligation to serve.** SolarCity is not obligated to serve all potential customers.
29 Mr. Rive states (response to question 23) that not every consumer is a suitable
30 candidate for a solar service agreement. For example, some consumers may not

⁸ Recently, some states have opened the market for retail sales of electricity to competition.

⁹ Other companies operating in Arizona include the following: American Solar Electric (<http://www.americanpv.com>); SPG Solar (<http://www.renewableenergyworld.com/rea/partner/spg-solar-inc-1452/news/article/2009/04/spg-solar-expands-operations-into-arizona>); Dependable Solar (<http://www.dependablesolarproducts.com>); Wilson Electric Solar Division (<http://www.wilsonelectric.net/solar.htm>); and PerfectPower Inc. (<http://www.perfectpowernetwork.com>). SunRun offers a solar lease for Arizona residential customers and offers monitoring, maintenance, repairs, insurance and performance guarantees (<http://www.renewableenergyworld.com/rea/news/article/2009/04/sunrun-comes-to-arizona>). SunRun also offers purchased power agreements (http://www.sunrunhome.com/learn_about_solar/solar_financing/). These companies may or may not offer solar service agreements but they are all in the distributed solar energy business.

1 have sufficient space in which to install a solar energy system, or the site may
2 receive little direct sunlight, or a building may not be structurally suitable for a solar
3 energy system, or the customer's credit may be unacceptable to SolarCity, and so
4 forth. Moreover, a seller of solar energy services may choose, as a business
5 decision, to market only to certain types of customers, such as high income
6 residential customers, builders of new homes, customers in a particular industry,
7 etc., and not to all potential customers.
8
9

10 Q. If a customer were to purchase outright a photovoltaic system like those located on the two
11 schools in this case, how would you view the factors set forth above?
12

13 A. The analysis of the factors would be the same – there would be no dedication of private
14 property to a public use; there would be no public interest in the customer's PV system; the
15 service would be non-essential, instead providing environmental benefits and a hedge
16 against long term utility rate increases; there would be no monopoly of supply; customers
17 would be informed about their choices by conducting their own analyses; and the seller of
18 the PV systems would have no obligation to sell the equipment to all potential buyers. In
19 this case the transaction is not subject to rate regulation but the distributed renewable
20 energy facility is the same as when a solar service agreement is used.
21

22 **The Regulatory Process Applied to SolarCity**

23

24 Q. If the Commission regulates solar service agreements, how would that regulation likely
25 proceed?
26

27 A. Assuming SolarCity provides solar service agreements subject to rate regulation, several
28 regulatory activities would typically take place, including the following:
29

- 30 • **Obtaining a CC&N:** SolarCity would have to obtain a Certificate of Convenience and
31 Necessity (CC&N). A.A.C. R14-2-202 sets forth the requirements for filing for a CC&N.
32 These requirements include submitting proposed rates, financial information, a
33 description of the service territory, and estimated number of customers to be served
34 each year for the first five years. Moreover, SolarCity would have to obtain permission
35 from the Commission to discontinue or abandon its service (A.A.C. R14-2-202B).
36
- 37 • **Filing of Rate Cases:** Filing requirements for rate cases are set forth in A.A.C. R14-2-103
38 and go on for approximately 50 pages.
39
- 40 ✓ **Finding of fair value:** SolarCity's rates would have to be set on the basis of a finding
41 of fair value. Under the Phelps Dodge decision, the Arizona Constitution requires
42 the Commission to determine the fair value of Arizona property owned by a public

1 service corporation and consider that determination in establishing just and
2 reasonable rates, even in competitive markets. Although the Commission may set a
3 range of just and reasonable rates within which public service corporations can
4 compete, the Commission cannot carry out its constitutional mandate by allowing
5 competitive market forces to exclusively determine what is a just and reasonable
6 rate (paragraphs 152, 153).
7

8 ✓ **Determination of rate base:** If SolarCity offered regulated service, its "rate base"
9 could change dramatically in a short period of time due to additional installations
10 and changing technology. This would seem to necessitate frequent rate cases.
11

12 ✓ **Authorization of a rate of return:** If SolarCity offered regulated service, the
13 Commission would set rates based on an authorized rate of return which might be
14 less than SolarCity could earn in an unregulated competitive market in another
15 state. SolarCity might consider discontinuing new solar service agreements in
16 Arizona if profits were limited relative to other states.
17

18 • **Reporting:** SolarCity would have to submit reports and plans required by the
19 Commission.
20

21 • **Renewable Energy Standard:** SolarCity would be subject to the Renewable Energy
22 Standard as a public service corporation serving retail electric load in Arizona. The
23 standard exempts Utility Distribution Companies with more than half their customers
24 located outside Arizona. A Utility Distribution Company is a public service corporation
25 that operates, constructs, or maintains an electric distribution system for delivery of
26 power to retail consumers. SolarCity is not a Utility Distribution Company as it has no
27 distribution system serving multiple customers, so it cannot be exempted.
28 Consequently, SolarCity would have to divide its business between residential and
29 nonresidential customers as prescribed in the renewable energy standard.
30

1 **Recommendation**

2
3 Q. What is your recommendation in this matter?

4
5 A. I recommend that the Commission conclude that when a company uses purchased power
6 agreements for distributed generation from renewable resources, such as solar service
7 agreements, it is not acting as a public service corporation. That company is instead
8 providing a hedging service to individual customers, not to the public at large, and is
9 creating environmental benefits as a result of individual customers' decisions.
10

11 The service provided under a solar service agreement has no attributes of services
12 furnished by a traditional public service corporation. There is no dedication of private
13 property to public use, there is no public interest in the service which is provided for
14 the benefit of the customer on whose property the distributed energy system is
15 located, the service is not essential, the market is competitive and is not subject to
16 monopoly pricing, customers are well informed, and there is no obligation to serve all
17 or nearly all requests for service.
18

19 Additionally, there is a mismatch between the purpose and conduct of regulation and
20 the market for distributed solar energy. For a provider of purchased power
21 agreements for distributed generation, such as SolarCity, to go through an expensive
22 and complex regulatory process to provide an individual customer with a hedge
23 against uncertain future utility rates and to provide environmental benefits is
24 needlessly burdensome and unreasonably intrusive.
25

26 Finally, rate regulation is counterproductive. SolarCity indicates that rate regulation
27 required for public service corporations would likely diminish the use of solar service
28 agreements and reduce the range of options available to consumers for obtaining
29 solar energy on their premises. The result would be more expensive options for
30 consumers in many cases. If the Commission desires to encourage distributed
31 renewable energy projects under these circumstances, it would likely have to
32 authorize utilities to offer larger incentives for distributed energy projects.
33

34 Q. Does this conclude your testimony?

35
36 A. Yes.

Exhibit DB-1

Qualifications of David Berry

Experience

Western Resource Advocates (Scottsdale, AZ), Senior Policy Advisor (2001 – present).

Navigant Consulting, Inc. (Phoenix, AZ), Senior Engagement Manager (1997-2001).

Arizona Corporation Commission (Phoenix, AZ), Chief Economist and Chief, Economics and Research (1985 – 1996).

Boston University Department of Urban Affairs and Planning, Lecturer (1981-1985).

Abt Associates, Inc. (Cambridge, MA), Senior Analyst (1979-1985).

University of Illinois Department of Urban and Regional Planning, Visiting Assistant Professor (1977-1979).

University of Pennsylvania Regional Science Department, Lecturer (1974 –1977).

Regional Science Research Institute (Philadelphia, PA), Research Associate (1972-1977).

U.S. Army (1969-1971).

Education

Ph.D. Regional Science, University of Pennsylvania

MA Regional Science, University of Pennsylvania

BA Geography, Syracuse University

Selected Articles & Papers

"Innovation and the Price of Wind Energy in the US," *Energy Policy* (forthcoming).

"The Impact of Energy Efficiency Programs on the Growth of Electricity Sales," *Energy Policy*, vol. 36 (September 2008): 3620-3625.

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- (with Thomas Plaut) "Retaining Agricultural Activities Under Urban Pressures," *Policy Sciences*, vol. 9 (April 1978) 153-178.
- (with Gene Steiker) "An Economic Analysis of Transfer of Development Rights," *Natural Resources Journal*, vol. 17 (January 1977) 55-80.
- "Preservation of Open Space and the Concept of Value," *American Journal of Economics and Sociology*, vol. 35 (April 1976) 113-124.
- (with Gene Steiker) "The Concept of Justice in Regional Planning," *Journal of the American Institute of Planners*, vol. 40 (November 1974) 414-421.

Recent Reports

- Investment Risk of New Coal-Fired Power Plants*, Western Resource Advocates, 2008.
- A Clean Electric Energy Strategy for Arizona*, Western Resource Advocates, 2007.
- (with others) *Using Natural Gas More Efficiently*, Western Resource Advocates, 2005.
- (with John Nielsen, Ron Lehr, Susan Innis, et al.) *A Balanced Energy Plan for the Interior West*, Western Resource Advocates, 2004.

Testimony and Public Comment Before:

Maine Land Use Regulation Commission
 Arizona Corporation Commission
 New Mexico Public Regulation Commission
 Public Utilities Commission of Nevada